

Low Carbon Oxford – Update to the OSP Steering Group

Introduction

The Sustainable Community Strategy states that our key objective for our work on climate change is “to work towards Oxford City becoming a carbon-neutral city and a centre of excellence for climate change adaptation and mitigation initiatives”.

We have held a number of meetings and events over the last two years under the banner of “Low Carbon Oxford” that have brought together a range of key partners and stakeholders in the city. This culminated in two Visioning Workshops held in January 2010.

Visioning Workshops

The Visioning Workshops were co-ordinated and chaired by Martin Chilcott of 2degrees and brought together a broad range of experts and partners from the public, private and voluntary and community sectors to explore and develop a shared vision for the city based on the aspirations set out in the Sustainable Community Strategy.

A summary of the vision and critical success factors required to realise the vision is attached as appendix one. Also attached is a list of attendees of the workshops.

Pathfinder Group

A Working Group of John Tanner, Jenny Davidson, Sebastian Johnson, Dave Waller and Martin Chilcott has been tasked with developing the vision further. The Working Group is also bringing together a “Pathfinder Group” of leading organisations in Oxford to agree to adopt the vision and sign up to a declaration and series of actions. It is hoped that the Pathfinder Group will include the following organisations:

- Oxford City Council
- Oxfordshire County Council
- Oxford Brookes University
- University of Oxford
- NHS/PCT
- A2 Dominion
- BMW
- Unipart
- M&S
- Stagecoach
- Low Carbon West Oxford

Next Steps and Timetable

The working group is making contact at high level in each of the identified Pathfinder organisations to seek and secure early support for the vision, suggested targets and resourcing delivery of the vision (Critical success factors 1, 2 and 3).

An event is being planned for late September / early October that brings together the heads of each of the Pathfinder organisations to meet and declare their support for the vision.

This will then lead to a series of actions to widen the group of organisations signed up to the vision and create a “Secretariat” to take forward the work outlined in the critical success factors.

John Tanner, Jenny Davidson, Martin Chilcott and Sebastian Johnson, May 2010

Appendix One – Vision and Critical Success Factors

**Vision and Critical
Success Factors
(Summary)**

April 2010

Introduction

Stakeholders participated in two workshops in January 2010 and this document is the summary of out-puts from those workshops capturing the draft Vision they developed and the Critical Success Factors (CSFs) required to realise that Vision.

Oxford City – A Vision for a cleaner, greener and more sustainable City

Oxford has the potential to be recognized globally - not just as a great historical university town - but also as a leading example of a modern, cohesive, technology-enabled, sustainable city.

The profound and inescapable challenge of climate change and the move into a resource and carbon constrained world presents the City with an unprecedented opportunity over the next 10, 20 and 30 years to enable its richly diverse citizens, communities and institutions to come together to reinvent and reshape their society and economy. This is a critical journey that all of Oxford must undertake together as the global climate and economy changes; but it is also an opportunity to make our City cleaner, healthier, more inclusive and cohesive, and a more pleasant, prosperous and attractive place to live and work.

As part of this journey, Oxford's prosperity will be enhanced by it becoming a City of Sustainable Business where all economic activities will be carried out in as sustainable and low carbon way as possible; where new clean technology innovation and enterprises will flourish and lead the world through the sustainable revolution; and where a range of new green collar jobs will be successfully developed to provide the City and business with a highly skilled and adaptable workforce attractive to home-grown and inward investors.

In summary, Oxford City will become an international exemplar and leader for sustainable urban living, capable of continuing its journey with confidence into the second half of the 21st century.

Our commitments are:

- At least 3% reduction in CO2 annually over the next ten years
- To encourage development of a greener low carbon economy resulting in new businesses and job opportunities
- To ensure changes towards a low carbon economy benefit rather than damage people most disadvantaged in our community and people on low incomes
- To report annually on our programme and progress

Critical Success Factors (CSFs)

The following CSFs were identified as those 'things' that absolutely must be achieved in order to realise the Vision. (They are not in any particular order of priority.)

CSF 1. The programme for realising this Vision must be appropriately structured and funded with effective governance, accountability, management and expert in-put.

CSF 2. We must successfully build transformational leadership capacity at multiple levels within the City and amongst stakeholder organisations

CSF 3. We must know where we are today (in order to know what we must do to realise our Vision).

CSF 4. We must build a capability to move forward on our journey by rapidly piloting ideas, learning from them and rolling out solutions

CSF 5. We must successfully engage Oxford's citizens, communities, institutions, businesses and other stakeholders and bring them along on this journey with us.

CSF 6. We must successfully encourage stakeholder organisations to make climate change mitigation and adaptation a core consideration in all their operational decisions and management.

CSF 7. We must transform the City's infrastructure

CSF 8. We must target, measure and report GHG impacts

CSF 9. We must market and communicate the Oxford journey and 'new' brand effectively

CSF 10. We must develop and attract the skills and investment needed for our 'new' economy.

CSF 11. We must build a compelling and viable new economic model for our new sustainable city

Attendee List – Workshop 1

STAKEHOLDER GROUP	NAME	ROLE/AREA
CONFIRMED ATTENDEES		
Blake Laphorn	Jonathan Lloyd Jones	Partner
Community (LCWO)	Ruth Mayne	Chair, Low Carbon West Oxford
Community - Oxfordshire ClimateXchange	Jo Hamilton	ClimateXchange Coordinator
Victoria Road Community	Wendy Twist	Project Management
City Council	Paul Robinson	Team Leader, Energy and Climate Change
City Council	Cllr Bob Price	Leader of Oxford City Council
City Council	Sebastian Johnson	Project Owner
County Council	Susan Kent	Environment, Climate Change and BREW Centre Manager
Oxford University	Jenny Ekelund	Head of Environmental Sustainability, O.U.
Oxford Brookes University	Lynn Forrester	Energy & Carbon Manager
Unipart	Paul Sawko	Environment Manager
City Council	Chris Pyle	Oxford City Homes
County/City Council	Cllr John Tanner	Board Member for a Cleaner, Greener Oxford & City Councillor for Littlemore & County Councillor for Isis
City Council	Lee Wood	Technical Support Coordinator, Motor Transport Dept
EST	Giorgio Bagordo	Energy Manager
University of Oxford	Professor Fred Taylor	Halley Professor of Physics and Fellow of Jesus College
Unipart	Paul Goose	CSR Improvement Manager
Environmental InformationExchange	Tricia Scott	Project Co-ordinator
Oxford Brookes University	Harriet Waters	Sustainability Manager
Magdalen College School	Steffan Griffiths	Deputy Headmaster
Berkeley Homes	Sam William	Manager
ATTENDEES WHO SEND THEIR APOLOGIES		
Tesco	Felix Gummer	Corporate Affairs Manager
Tesco	Shaz Khan	Customer Services Manager, Tesco Oxford
Tesco	Stuart Driver	UK Operations Manager
Faith	Charlotte Banister-Parker	The Bishop's Adviser for Overseas Programmes

BMW	Dr Jochen Lorenzen	Director, Finance & Production Control
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Attendee List – Workshop 2

STAKEHOLDER GROUP	NAME	ROLE/AREA
CONFIRMED ATTENDEES		
Oxford University	Jenny Ekelund	Head of Environmental Sustainability, O.U.
Oxford Brookes University	Mary Horan	Sustainable Travel Co-ordinator
Tesco	Shaz Khan	Customer Services Manager, Tesco Oxford
Victoria Road Community	Wendy Twist	Project Management
Thames Valley Police	Neil Wickham	Energy Manager
City Council	Chris Pyle	Oxford City Homes
City Council	Paul Robinson	Team Leader, Energy and Climate Change
City Council	John Copley	Head of Service, Environmental Development
City Council	Sebastian Johnson	Project Owner
County/City Council	Cllr John Tanner	Board Member for a Cleaner, Greener Oxford & City Councillor for Littlemore & County Councillor for Isis
County Council	Susan Kent	Environment, Climate Change and BREW Centre Manager
Magdalen College School	Steffan Griffiths	Deputy Headmaster
Unipart	Paul Goose	CSR Improvement Manager
Community (LCWO)	Ruth Mayne	Chair, Low Carbon West Oxford
University of Oxford	Fred Taylor	Halley Professor of Physics and Fellow of Jesus College
Berkeley Homes	Sam William	Manager
Tesco	Stuart Driver	UK Operations Manager
City Council	Lee Wood	Technical Support Coordinator, Motor Transport Dept
Wallingford	John Gordon	
The Vicarage, Church Walk	Andrew Bunch	Vicar
Oxford Brookes University	Harriet Waters	Sustainability Manager
Oxfordshire Innovation & Growth	Tony Hart	Team Director
EST	Giorgio Bagordo	Energy Manager
NHS Hospital Trusts	Julie Higgs	Health Improvement Principal, Public Health Directorate
Amey	Patricia Wainwright	Group HSEQ (Environment)